



**FEASIBILITY STUDY
FOR THE PROVISION OF FIRE PROTECTION,
PARAMEDIC AND INCIDENTAL SERVICES**

FOR

THE CITY OF EL SEGUNDO

BY

**THE CONSOLIDATED FIRE PROTECTION DISTRICT
OF LOS ANGELES COUNTY**

July 23, 2010

TABLE OF CONTENTS

I. Introduction 3

II. Executive Summary 4

III. City of El Segundo 6

IV. Proposed Operation by the Fire District 8

V. Financial Analysis..... 10

VI. Benefits of Annexing the City to the Fire District 13

VII. Transition from City to District 22

VIII. Summary 26

Appendix:

Appendix A Glossary of Terms

Appendix B Description of Consolidated Fire Protection District of Los Angeles County

Appendix C Additional District Services

Appendix D Annexation Process

I. INTRODUCTION

On December 1, 2009, the El Segundo City Council requested a proposal for the provision of Fire Protection, Paramedic, and Incidental Services from the Consolidated Fire Protection District of Los Angeles County (Fire District). On December 2, 2009, the Los Angeles County Board of Supervisors (Board) directed that the guidelines for preparing such proposals be revised to include specific criteria regarding liabilities, benefits, and financial risk. The new guidelines were prepared in consultation with the Chief Executive Office, Auditor-Controller, and County Counsel, and approved by the Board on July 13, 2010.

In accordance with the recently approved guidelines, this feasibility study was prepared to outline for the Board the Fire District's preliminary recommendations for proposed staffing in the City of El Segundo and provide preliminary findings regarding the:

- reciprocal benefits to Los Angeles County and Fire District residents and businesses, as well as those of El Segundo, including increased staffing and units that will be available to the Fire District and El Segundo;
- evaluation of any increased County risk exposures and costs, including but not limited to liability and workers compensation benefits, to ensure that the fee structure would include a proportional charge for such costs to the City of El Segundo, and if appropriate, a charge back of any unique costs identified for the City's contract; and
- evaluation of the City of El Segundo's financial solvency, in consultation with the Auditor-Controller, using the City's last published Comprehensive Annual Financial Report (CAFR).

If authorized by the Board, the Fire Chief would submit this feasibility study to the City of El Segundo for review. The City would then determine whether or not to proceed with negotiations for annexation to the Fire District. If the City decides to proceed, it would be required to sign a Reimbursement Agreement that ensures payment to the Fire District of its costs for evaluating the City's facilities, equipment and vehicles to determine potential one-time costs of conversion to Fire District operation.

If negotiations with the City are successful, the Fire District would return to your Board with final recommendations and request that the Board make application to the Local Agency Formation Commission (LAFCO) to annex the City of El Segundo to the Fire District. Appendix D outlines the steps in the annexation process.

II. EXECUTIVE SUMMARY

Annexation of the City of El Segundo to the Fire District would provide reciprocal benefits to both agencies. The City and Fire District's common boundary, alongside the western boundaries of the unincorporated area of Del Aire and the City of Hawthorne, is conducive for economically sharing resources. The City would benefit from the Fire District's regional and specialized resources, while the Fire District and Los Angeles County would benefit from the additional resources that would be staffed within the City.

The Fire District would operate the City of El Segundo's two fire stations, Station 1 located on Main Street on the western side of the City, and new Station 2 located on Mariposa Avenue on the eastern side, for a total 2010-11 estimated cost of \$10.1 million. Constant staffing for both City stations with two assessment engine companies, one truck company and one paramedic squad would provide a total staffing of 12 uniformed personnel on-duty daily in the City, plus fire prevention staff.

A service contract between the Fire District and the City would provide benefits to both agencies, including:

- Specialized Fire District resources such as hazardous materials and urban search and rescue squads are constantly staffed and would be available to respond within the City as needed. Within 5 miles of the City, 24 District units are constantly staffed and would respond to major or simultaneous incidents within the City.
- Engine and truck company response times to the unincorporated area of Del Aire would improve due to the proximity of El Segundo Station 2, and City units would also be available as second-due units when simultaneous or large-scale incidents occur within the vicinity.

The Fire District's fee structure ensures that the City of El Segundo would pay its proportional share of costs associated with providing fire protection and emergency medical services, including expenses such as liability, workers compensation, and overhead. Additionally, a review of the City's 2009 Comprehensive Annual Financial Report concluded that it is anticipated that the City would be able to meet its financial commitments to the Fire District. Specifically, this study found:

- 1) The Fire District's rate structure for salary and employee benefits ensures the City of El Segundo would proportionally share in the worker's compensation costs associated with positions assigned to the City of El Segundo.
- 2) Transferring City employee would be required to leave retirement contributions on deposit with CalPERS and establish reciprocity with LACERA, limiting the Fire District's retirement benefit costs. The employee's LACERA contribution rate would be based on his or her age upon entering the CalPERS system. The Fire District's rate structure for salary and employee benefits includes a component for retirement costs for positions staffing City stations, and therefore the District costs would be fee offset.

- 3) The Fire District's overhead rate includes actual liability costs incurred by the District over the last five fiscal years. The proposed annual fee for the City of El Segundo would include a proportional amount of liability costs based upon City staffing costs.
- 4) The Los Angeles County's Office of the Auditor-Controller has assisted the District's review of the City's Comprehensive Annual Financial Reports (CAFR) for both 2008 and 2009. Based on the guidelines developed by the Government Finance Officers Association (GFOA) for evaluating a city's adequate level of fund balance necessary to mitigate current and future risks, the City met the GFOA's criteria for determining solvency in 2008 and 2009.

Based upon the above evaluation, the following Board actions are recommended:

- 1) Authorize the Fire Chief of the Fire District to provide a copy of the Feasibility Study to the City of El Segundo.
- 2) Authorize the Fire Chief to begin the process of negotiations and, should the City Council of the City of El Segundo decide to proceed, to execute a Reimbursement Agreement with the City.
- 3) Upon successful conclusion of negotiations with the City, direct the Fire Chief to report back to your Board requesting adoption of a resolution making application to LAFCO for the annexation of the City to the Fire District and, upon LAFCO's approval of the annexation, to return to your Board requesting final approval of the negotiated annexation agreement as approved by the City Council.

III. THE CITY OF EL SEGUNDO

The City of El Segundo is located in southwest Los Angeles County. It is bordered by the unincorporated area of Del Aire and the City of Hawthorne to the east, the City of Los Angeles to the north, the City of Manhattan Beach to the south, and the Pacific Ocean to the west.



El Segundo is both a small coastal community, as well as a transitional corporate town. Despite its size of 5½ square miles, El Segundo has the second highest concentration of Fortune 500 companies in California, behind only San Francisco. Some of the City’s industrial sites are being transitioned into shopping malls, office space and sports facilities. The City is also adjacent to the Los Angeles International Airport and within 15 miles of the Port of Los Angeles, making the City very appealing for regional and international business opportunities. In 2006, El Segundo won an Eddy award for being the most business-friendly city in Los Angeles County.

Some of the pertinent statistics of the City are:

Population:	16,700 Residents, 70,000 Daytime
Area:	5.5 Square Miles
Assessed Valuation:	\$9.9 Billion (2009)
Annual Fire Dept. Emergency Incidents:	2,425 (3-Year Average)

El Segundo Fire Department

The City of El Segundo Fire Department is currently administered by a Fire Chief, a Deputy Chief and three Battalion Chiefs that serve as platoon/shift commanders. Civilian employees serve as the Fire Marshal, Emergency Management Coordinator and Fire Prevention Specialists.

The City's fire protection and emergency medical services are provided from two fire stations. Fire Station 1 houses two fire engines, one paramedic rescue unit and one Battalion Chief. Fire Station 2 houses one fire engine, one fire truck (quint) and one paramedic rescue unit. When fully staffed, on-duty daily suppression staff is 19 per day (one Battalion Chief, four Captains, four Engineers, five Paramedics and five Firefighters). However, budgetary restrictions have reduced staffing in the City to a minimum of 14 personnel per day, depending on absences and vacancies. As a result, staffing on one engine and the truck is sometimes reduced from four to three persons, and one of the City's three engine companies is often not staffed.

At each station, the City has a state-of-the-art rescue ambulance with updated equipment and full transportation capabilities, staffed with two paramedics on each vehicle. Other City resources that are not constantly staffed include one urban search and rescue (USAR) OES Type I heavy vehicle, two multi-casualty equipment trailers, and some reserve apparatus.

The El Segundo Fire Department has 24 members that have current OES Heavy Inventory Level Certification. Twelve of these members serve as USAR instructors. All suppression members are required to be Hazmat First Responder Operations (FRO) trained and Emergency Medical Technicians (EMTs). All paramedics are cross-trained as firefighter/paramedics.

Dispatch & Communications

The City recently contracted with the South Bay Regional Public Communications Authority, which serves as the City's public safety answering point (PSAP).

Mutual Aid

El Segundo receives greater mutual aid through the Area G Mutual Aid Agreement (cities of El Segundo, Manhattan Beach, Hermosa Beach, Redondo Beach and Torrance) and also through the Fire Department Mutual Apparatus and Equipment Loan Agreement with Area G cities (Torrance excluded).

In addition, an Exchange for Fire Protection and Rescue Services (Automatic Aid) Agreement was executed by the City and the Fire District in 1996. This agreement authorizes a reciprocal exchange of services between the two agencies, at no cost to either agency, through a Memorandum of Understanding (MOU) that was approved by both agencies in 2006. The MOU details the day-to-day operations of both agencies and is not intended to replace or adjust any Uniform Mutual Assistance Agreement which may be in effect. The City also has automatic aid agreements with the cities of Manhattan Beach and Los Angeles.

IV. PROPOSED OPERATION BY THE FIRE DISTRICT

The Fire District has evaluated the fire protection and emergency medical service needs of the City of El Segundo and developed the following proposed staffing level, resource deployment, and an estimated 2010-11 annual fee structure for Fire District services:

Operations Staffing:

City	Equipment	Post ^(a) Position s	Estimated 2010-11 Resource Cost
1	Assessment Engine	3	\$1,810,008 ^(b)
	Paramedic Squad	2	\$1,181,391
2	Assessment Engine	3	\$1,874,229
	Truck	4	\$2,304,372
Total Daily On-Duty Station Staffing		12	

Fire Prevention Staffing:

Fire Protection Engineering Asst. II (Plan Check)	0.5	\$59,587
Captain	0.25	\$49,497
Fire Fighter Specialist (Inspector)	1.5	\$251,382
Total Estimated Salary and Employee Benefits		\$7,530,466
Overhead @ 33.6539%		2,534,295

Estimated 2010-11 Annual Fee **\$10,064,761**

Ambulance transport within the Fire District is normally done through private ambulance contracts administered by the Los Angeles County Department of Health Services (DHS). However, the Fire District will work with the City of El Segundo and DHS to determine the viability of the City maintaining an ambulance transport program in concert with Fire District station personnel, similar to the program operated by the City of La Habra.

(a) Three persons staff each post position through a 56-hour work week. Station operations include overtime required to maintain 24-hour constant staffing.

(b) The paramedic squad cost includes three paramedic bonuses --one for each of the two paramedics assigned to the squad itself, and one for the paramedic assigned to the assessment engine.

***FEASIBILITY STUDY FOR SERVICES TO THE CITY OF EL SEGUNDO BY THE
CONSOLIDATED FIRE PROTECTION DISTRICT OF LOS ANGELES COUNTY***

Below is the Fire District’s proposed staffing as compared to the City’s current configuration:

City of El Segundo		District Proposal		
Station	Unit/Apparatus Type	Staffing	Unit/Apparatus Type	Staffing
1	Paramedic Assessment Engine	3-4 ^(a)	Paramedic Assessment Engine Paramedic Squad	3 2
	Engine	0-3 ^(b)		
	Paramedic Rescue Unit	2		
	Battalion Chief	1		
2	Engine	3	Paramedic Assessment Engine Quint	3 4
	Paramedic Assessment Quint	3-4 ^(a)		
	Paramedic Rescue Unit	2		
Total Daily Permanent Staffing		14-19		12^(c)

(a) On 10/1/2009, staffing ran down to 17 due to budgetary reasons, up to 2 firefighters or one firefighter and one paramedic. This often reduced the staffing of one engine from 4 to 3 and the staffing of the Quint from 4 to 3.

(b) On 3/1/2010, further budgetary reductions required that staffing can be run down to 14 per day. This often results in shutting down one Engine company.

(c) The on-duty District Battalion Chief who would be assigned to the City is located at District Fire Station 161 and is not included in the District’s total staffing in the City.

Insurance Services Office (ISO) Fire Protection Class

This City’s current ISO protection class is a rating of “3”. The annexation of the City to the Fire District and the proposed staffing level would not result in a rating change to the City.

V. FINANCIAL ANALYSIS

Annual Fee for District Services

The Fire District's estimated 2010-11 Annual Fee is comprised of salaries, employee benefits, and overhead costs for the proposed staffing level to be provided within the City.

This estimated annual fee amount can be compared to the City's current Fire Department budget, plus any Fire Department related costs incurred by the City and not a part of the Fire Department budget, to project the amount of savings the City would have realized had it been annexed to the Fire District the entire fiscal year. The annual fee, as described in this report, would fund all fire suppression, hazardous materials response, fire prevention, emergency medical services, and support functions such as dispatching, training, equipment maintenance, supplies, procurement, and all other services required for the effective operation of a modern fire department.

The City would pay the annual fee directly from municipal funds. The annual fee would be prorated on a monthly basis; payments by the City would be due monthly in advance. Interest would be added to any payment received after the due date.

Fire protection, hazardous materials, and emergency medical services **would not be performed** unless the City:

- Has available funds previously appropriated to cover the annual fee
- **and**
- Has paid the appropriated funds to the District.

Approximately 60 days prior to the upcoming Fire District fiscal year (July 1 – June 30), the Fire District would provide the City an estimate of the fee for the following year. When the Fire District has information available to determine the actual annual fee, the Fire District would present the City with a statement reflecting the difference between the actual and estimated fee. An adjustment representing that difference would be charged or credited to the City over the following 12 months in the subsequent fiscal year.

Annual Fee Payment Cap:

The minimum term of an annexation agreement between the City and the Fire District would be ten years. A five and one-half percent (5.5%) payment cap would be placed on any increases to the City's annual fee each year for the first five years of the Agreement. This payment cap applies only to the City's annual fee payment amount (i.e., the salary, employee benefits, and overhead cost). Calculation of the payment cap would not include any conversion costs, credits, rebates, etc., which may be factored into the City's monthly payment amount.

For the sixth year of the Agreement term, the payment cap would be the average of the immediately preceding four years' percentage increases in the annual fee plus one percent. For the seventh year of the Agreement and each subsequent year, the payment

cap would be the average of the immediately preceding five years' percentage increases plus one percent.

In any year where the City's annual fee payment amount exceeded the preceding year's payment amount plus the applicable payment cap, payment of the excess amount would be deferred to a subsequent fiscal year where the increase in the annual fee payment for that fiscal year over the preceding fiscal year is less than the payment cap. The excess amount would be repaid by the City in any subsequent fiscal year to the extent the City's annual fee payment increase in that fiscal year is less than the excess amount for that fiscal year.

Workers Compensation:

The "Resource Cost" as stated in the Estimated 2010-11 Annual Fee (page 8) is based upon "Uniform Position Costs" (UPC) calculations that comprise both salaries and employee benefits for firefighter series positions. Workers compensation costs are included as part of those employee benefit calculations. The total estimated workers compensation costs that the City of El Segundo would fund, as included in the total Estimated Salary and Employee Benefits, is \$518,311.

Liability:

The Fire District's overhead rate includes actual liability costs incurred by the District over the last five fiscal years. The overhead rate is charged as a factor to the total S&EB costs in the City. Therefore, the Estimated Annual Fee for services would include the City's proportional share of liability costs. Based upon the Estimated 2010-11 Annual Fee, the total estimated liability costs that the City of El Segundo would fund as part of the overhead charge is \$16,107.

Fire District Special Tax:

The City would **not** be a part of the Fire District's special tax for fire and paramedic services.

Conversion Costs:

Certain items of City apparatus, equipment, and facilities would require conversion, repair, upgrade, or replacement to be compatible with Fire District operations and meet Fire District standards. The City would be required to reimburse to the Fire District all expenditures made to convert to Fire District operations.

A comprehensive evaluation and conversion cost estimate would be completed by the Fire District if negotiations are authorized. Before the survey is conducted for City stations and equipment, the City would be required to enter into a Reimbursement Agreement with the Fire District for the reimbursement of the costs incurred by the Fire District in completing the survey.

Revenues:

Revenues, if any, generated by the Fire District for its services would be revenues of the Fire District. Those revenues may include fees from hazardous materials inspections (recovery of costs) or others. Revenues derived by the City for Fire District services such

*FEASIBILITY STUDY FOR SERVICES TO THE CITY OF EL SEGUNDO BY THE
CONSOLIDATED FIRE PROTECTION DISTRICT OF LOS ANGELES COUNTY*

as business license inspections may be collected and retained by the City as long as they are not in conflict with any Fire District charges. Should the City undertake a City ambulance transport program, any revenues the City would derive from such a program would be retained by the City.

City Annexations:

The annual fee for service is predicated upon the City's current service requirements and boundaries. To maintain adequate levels of service, increases in fire and emergency medical services resources may be needed by the Fire District if City annexations occur. Should the City annex additional territory, City and Fire District would need to assess resultant service needs.

EI Segundo Solvency Calculation

EI Segundo's solvency calculation is based upon the City's 2008 and 2009 Comprehensive Annual Financial Reports (CAFR). Both the Government Finance Officers Association (GFOA) and the Los Angeles County Auditor-Controller's Office recommend that, at a minimum, the Unreserved (unrestricted) General Fund Balance for a city should be **no less than two months of regular general fund operating revenue or regular general fund operating expenditures**. In addition, the GFOA recommends that the financial resources available in other funds be considered in assessing the adequacy of the unrestricted fund balance. Therefore, the Auditor-Controller's Office recommends that the balance in the City of EI Segundo's Economic Uncertainty fund be included in tests to determine the City's solvency.

Applying the GFOA and Auditor Controller's recommended criteria to the City's 2008 and 2009 CAFRs, in both years the total available fund balances have exceeded both the City's General Fund Revenue and General Fund Expenditures and, thus, the City of EI Segundo has met the criteria for determining solvency for 2008 and 2009, as follows:

<u>2008 CAFR Analysis</u>		
Unreserved General Fund Balance	\$14,004,971	
Economic Security Fund	<u>\$5,317,570</u>	
Total 2008 Fund Balances		<u><u>\$19,322,541</u></u>
General Fund Revenue Two Month Fund Balance		<u>\$8,720,085</u>
General Fund Expenditures Two Month Fund Balance		<u>\$9,676,460</u>
 <u>2009 CAFR Analysis</u>		
Unreserved General Fund Balance	\$8,224,712	
Economic Security Fund	<u>\$2,129,495</u>	
Total 2009 Fund Balances		<u><u>\$10,354,207</u></u>
General Fund Revenue Two Month Fund Balance		<u>\$9,096,396</u>
General Fund Expenditures Two Month Fund Balance		<u>\$10,237,576</u>

VI. BENEFITS OF ANNEXATION TO THE FIRE DISTRICT

Both the City and the Fire District provide outstanding fire protection and emergency medical services. However, the Fire District, due to its overall size and economy of scale, is able to provide a broader range of in-depth, quality services than most municipal fire departments. There are certain benefits to being part of a larger organization that strives to be an attentive and responsive “hometown fire department” to each of the cities and communities it serves. For a general background of the Fire District, please see Appendix B.

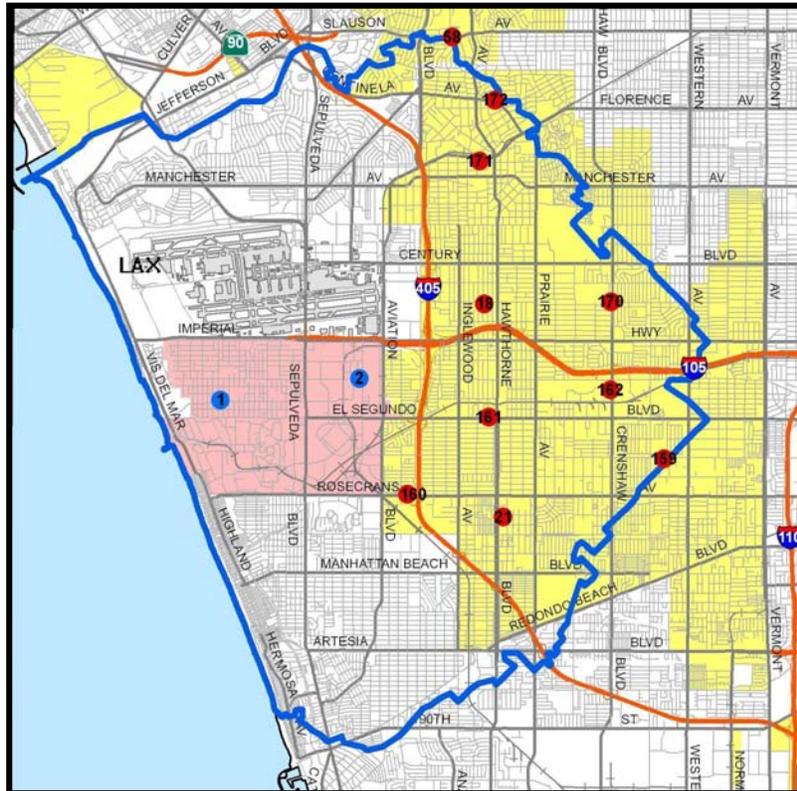
Regional Concept of Services Delivery

The Fire District operates under a regional approach in providing emergency services to its Fire District cities and unincorporated areas of Los Angeles County. Some of the nearby cities and communities that are served by the Fire District include Inglewood, Hawthorne, Gardena, Lawndale, Lennox, Ladera Heights, Alondra Park, Del Aire, Athens and Westmont. To ensure the best response times possible, the closest available resource is dispatched to an incident, regardless of jurisdictional or municipal boundaries, thereby providing an optimum level of service. Both the Fire District and the City would benefit from annexation of the City as follows:

- **Benefit to City:** The City would benefit from the 24 District emergency response units located within five miles of the City stations, which would be available to provide enhanced responses to large incidents, and/or simultaneous incidents when the City’s units are assigned to other incidents. A preliminary review of costs compared to the City of El Segundo’s \$15.7 million budget for its Fire Department indicates City costs would be reduced. However, the City would need to make this determination after it carefully considered all costs and revenues associated with fire protection and emergency medical services in the City.
- **Benefit to the County:** The unincorporated Del Aire community, as well as some areas within the western Hawthorne area, would benefit from the proximity of City Station 2. In addition, because truck companies’ jurisdictions cover a larger area than the first-in engine, the truck assigned to City Station 2 would greatly enhance the level of truck service available to the unincorporated Del Aire and Lennox communities, along with the District-served City of Hawthorne.

The following map shows the District’s jurisdiction that is within 5 miles of El Segundo’s two fire stations. These areas highlighted in yellow will particularly benefit from the additional service that would be available by annexing the City.

**District Areas within Five Miles of
El Segundo Stations**



Response Times

In most cases, the Fire District would respond from the same City stations or closer Fire District stations on a “first-in” response. As a result, response times in the City would be equal to or better than the existing response times, since some areas of the City may be closer to an adjacent Fire District station.

Response times in the Fire District areas of unincorporated Del Aire would improve due to the proximity of City Station 2, which would have first-in response jurisdiction in that community.

Major or Simultaneous Incidents

The City has addressed the need to respond to large, complex, or simultaneous incidents involving major loss of life or property through the use of automatic and mutual aid agreements. While these agreements can provide significant resources, emergency operations are less effective under these agreements than if City forces were an established part of the Fire District and all responding resources were under a unified command. Also, there is usually a dispatch “lag time” for automatic and mutual aid requests, which causes longer response times for assisting units.

Fire Ground and Emergency Operations

The fire service has recognized standards for the provision of fire and emergency medical services. Some of these standards are dictated by federal or state regulations. Tasks such as commanding and coordinating responding units, operating the fire equipment, searching for and rescuing trapped persons, laying out and attacking the fire with hoses, etc., must be done by an **adequate number** of properly trained and equipped staff. All the tasks must be accomplished in rapid sequence within very limited and critical time frames. Criteria such as “prior to flash over,” “confinement to building of origin,” “prior to brain death,” and “time to intervention” are applied.

The service configuration presented in this Feasibility Study, with supporting Fire District resources, provides strengthened numbers of trained staff to quickly perform required tasks and meet standards within the City.

Response Matrix

The Fire District's Command and Control Division, Dispatch Services Center, utilizes standardized response profiles to dispatch resources to emergencies. Initial response for a building fire is dependent on the required fire flow in gallons of water per minute necessary to extinguish the fire. Following are a few examples of the Fire District's typical response to reported fires:

Initial Commercial Response: The standard first alarm response for a commercial building fire is:

- 5 Engine Companies
- 2 Ladder Truck Companies
- 1 Paramedic Rescue Squad
- 2 Battalion Chiefs

Total average staffing level = 29

If the initial response does not provide the necessary resources, greater alarms may be requested by the incident commander.

Commercial Third Alarm: Response to a third alarm for a commercial building fire would result in the following:

- 13 Engine Companies
- 6 Truck Companies
- 2 Paramedic Rescue Squads
- 1 Hazardous Materials Task Force (Engine & Squad)
- 1 USAR Task Force (Engine and USAR Squad)
- 1 Mobile Air Unit
- 6 Battalion Chiefs, 2 Assistant Chiefs, 1 Deputy Chief

Total average staffing level = 104

Refinery Third Alarm: 12 Engine Companies
 3 Truck Companies
 1 Paramedic Rescue Squad
 2 Hazardous Materials Task Forces
 1 USAR Task Force
 1 Mobile Air Unit
 1 Deluge Unit
 1 Foam Unit
 4 Battalion Chiefs, 2 Assistant Chiefs, 1 Deputy Fire Chief

Total average staffing level = 88

Additional resources, including various specialized pieces of equipment, technical teams, etc., may be requested by the incident commander. When it is anticipated that an engine company would be out for 30 minutes or more in designated critical coverage areas, companies are automatically dispatched to "move-up" to pre-designated vacant stations near the greater alarm incident so that coverage is available for any subsequent emergency.

Paramedic Services

Sixty-seven (67) paramedic rescue squads are strategically assigned among the Fire District's 169 fire stations. Paramedic rescue squad personnel provide advanced life support, including drug therapy and sophisticated medical procedures, in addition to their basic firefighting duties. In 2005, the Fire District instituted the 12-Lead Electrocardiogram (ECG) Program. The primary goal of this program is to improve patient care and outcomes by immediately correlating the chief complaint, clinical presentation, transport decision, and hospital intervention. The Fire District has the capability of responding numerous additional squads to an incident or area when a high demand for service occurs.

In appropriate locations, the Fire District operates paramedic engine companies and paramedic assessment engines to increase the optimum use and efficiency of personnel.

Hazardous Materials Services

The Fire District provides hazardous materials response services to all of its jurisdictional area and, upon request and availability, to cities outside the Fire District's jurisdiction. Hazardous materials task force personnel (hazardous materials response squad and an accompanying engine) are trained to identify and deal with a hazardous materials release or potential release on emergency incidents.

Related Services

The Fire District conducts a variety of public service, educational, fire prevention, and related programs such as: the Explorer Program which introduces young people ages 15 through 21 to the fire service as a possible career through training and participation in actual situations; the Juvenile Fire Setters Program which provides youth counseling; the

Rescue Youth Program, operated in conjunction with the District Attorney's Office, which provides a mentoring program at District fire stations for at-risk youths that are between 12 and 14 years of age; and the Yogi Bear Schoolhouse earthquake simulator, which provides earthquake preparedness training.

The Fire District also provides ocean lifeguard, forestry, hazardous materials regulation, and other health and safety related services. Lifeguard services are not included as part of this feasibility study. The Fire District's current contract for lifeguard services along the El Segundo beach area would not be impacted should the City transition to Fire District services.

Patient Transport

The Fire District provides, without charge to patients, pre-hospital paramedic and emergency medical services, including Advanced Life Support (ALS). The Fire District does **not** provide ambulance transportation. Patients are transported to the hospital utilizing private ambulance service under contract with the Department of Health Services, using the exclusive operating area arrangement.

The City may opt to pursue a City-run transport program from City stations for which the City could receive revenue. The Fire District would work with the City and the Department of Health Services to determine the viability of this option for the City.

Regardless of whether the ambulance provider is private or City-sponsored, Fire District fire fighter paramedics would accompany the patient in the ambulance if needed for patient care. The private ambulance firm, or City, would charge the responsible private party for transportation.

Fire Prevention

Fire District fire prevention and related services are provided by both the Prevention and Operations Bureaus as follows:

- Building inspections for all commercial, industrial, high-rise, and multi-residential occupancies.
- Fire prevention inspections in connection with the issuance of business licenses, at the request of the City.
- Inspection of schools and institutional occupancies.
- Dwelling brush clearance inspections.
- Public education programs.
- Investigation of all fire hazard complaints, such as arson, from area residents.
- Review of all building plans, subdivisions, conditional use permits, zone changes and water system improvement plans.
- Review of applications for filming and special effects permits, sets requirements and conducts inspections at filming locations to ensure public safety and compliance with the Fire Code.

Move-Up Coverage

Fire District policy would require automatic engine company "move-up" coverage of any designated critical coverage City station(s) when the jurisdictional engines are committed to emergencies anticipated to last 30 minutes or more. Just as Fire District resources outside the City would be used to move up and cover a designated City station(s), a selected company in the City may be used to move up and cover stations outside the City when necessary.

Automatic Aid

The Fire District utilizes automatic aid agreements with other fire departments to provide the most expeditious response to designated areas on a day-to-day basis while maintaining a reciprocal exchange of services. The Fire District would continue to participate in the City's existing automatic aid agreements and mutual aid programs if the City were to annex to the Fire District. Modifications would be made as appropriate.

Adjacent Fire District Resources

There are 14 Fire District fire stations, staffed daily with 72 firefighters that are within 5 miles of the City which would provide direct and support service under the regional service delivery concept. Below is a chart listing all of the resources:

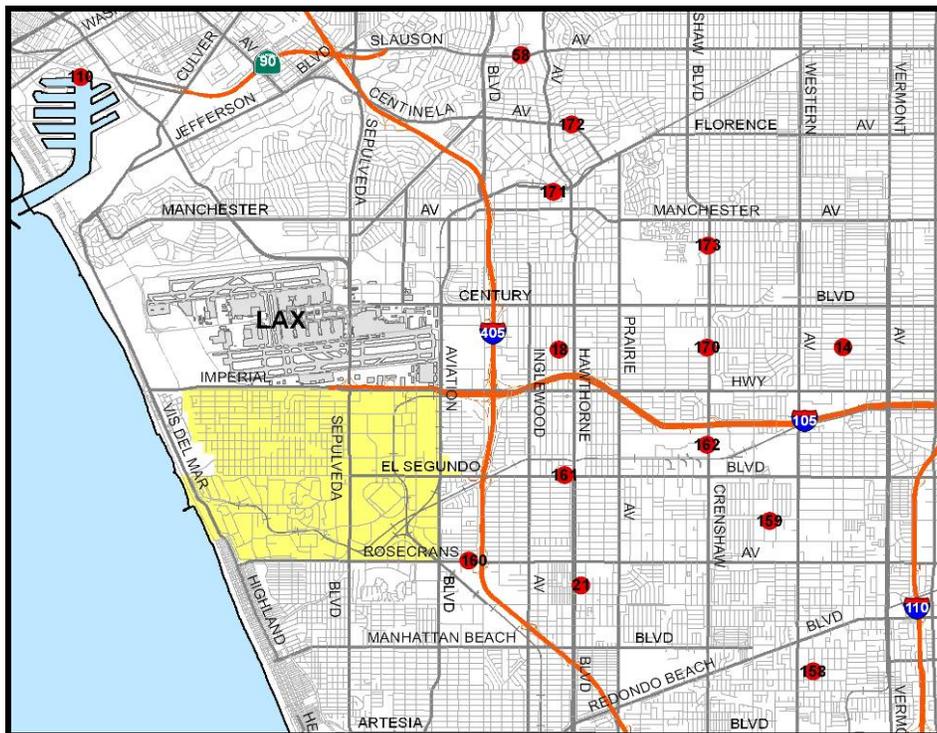
DISTRICT STATIONS AND RESOURCES WITHIN FIVE MILES OF NEAREST CITY OF EL SEGUNDO BOUNDARY

District Station Number	Engine Company	Quint/ Truck Company	Paramedic Rescue Squad	Fire Rescue Boat	Post Position Staffing	Distance to Nearest City Boundary (Miles)
14	X ^(a)		X		6	4.85
18	X ^(a)				4	1.73
21	X		X		5	1.84
58	X		X		6	4.38
110	X ^(b)	X		X	9	4.81
158	X		X		5	4.94
159		X ^(b)			4	3.92
160	X				3	0.33
161	X		X		5	1.15
162		X			4	3.12
170	X ^(c)	X ^(c)			6	3.37
171	X		X		5	3.36
172	X		X		5	4.10
173	X		X		5	4.52
14	12	4	8	1	72	TOTAL UNITS

^(a) Paramedic Unit
^(b) Paramedic Assessment Unit
^(c) Assessment Light Force

In addition, the map below illustrates the resources that are currently assigned within five miles of the City's borders:

Los Angeles County Fire Stations Within Five Miles of the City of El Segundo



Dispatch and Communications

Dispatching for Fire District units in the City would be provided from the Fire District's Fire Command and Control Facility located at 1320 North Eastern Avenue, Los Angeles. Fire communications specialists staff the facility, all of whom are Emergency Medical Dispatchers (EMDs). They are trained to provide lifesaving instructions over the phone while persons are waiting for the arrival of emergency units.

If the City annexes to the Fire District, the "911" emergency reporting system would remain in effect. A direct computer link and a direct telephone (ring-down) line or "speed dial" system would be maintained between the South Bay Regional Public Communications Authority (Authority), which is the City's PSAP (public safety answering point) and the Fire District Fire Command and Control Facility.

All Fire District emergency vehicles contain mobile data terminals (MDTs) and automatic vehicle locators (AVLs) for the most efficient communication and allocation of resources. Command and other appropriate units use cellular phones in addition to radios.

Coordination between City and Fire District

Recognizing that constant liaison is essential between the City and its fire department, the area Assistant Fire Chief, who is located at Fire Station 164 in the neighboring City of Hawthorne, along with his Community Service Representative, would maintain a day-to-day working relationship with the City Manager and, through her/him, the City Council. The Assistant Fire Chief would be responsible for representation at meetings called by the City Clerk, meetings of the City Council, and other City staff meetings where Fire District input is needed. The Assistant Fire Chief would act as the personal representative of the Fire Chief of the Fire District on all daily operations between the City and the Fire District.

Emergency Preparedness

Internal City emergency management, programs, and responsibilities would remain with the City.

Public Education

Community and school education programs are provided as a Fire District service by local fire stations, assisted by the regional Community Services Representatives.

Fire Cause and Arson Investigation

Fire cause determination services are provided by the Fire District. According to established policy, either the engine company officer, Battalion Chief or, if necessary, the Fire Investigation Unit conducts an initial investigation and establishes the cause of the fire. Should the cause be determined to be arson, the Fire District's arson investigation service would handle the investigation assisted by the City Police Department.

Hazardous Materials Programs

Were the City to annex to the Fire District, the Fire District could become the administering agency for the City for the Hazardous Release Response Plan Inventory Program and the Risk Management and Prevention Program. The Fire District would collect all program-related fees as the administering agency. Fire District fee structure, as required by law, is designed only to offset the costs of administering the program. It would be necessary for the City to take the appropriate action necessary to transfer the administrative responsibilities and make required notifications to the City's Certified Unified Program Agency (CUPA) and the California Office of Emergency Services.

Should the City request to retain some aspects of the Hazardous Materials Health Programs, the Fire District would work with City staff to determine the best way to implement a dual run program for the El Segundo, which would be formalized in the service agreement between the Fire District and the City.

Hydrants

The Fire District would annually inspect all fire hydrants within the City to ensure that they are mechanically operable and capable of delivering water in accordance with standard Fire District policy. The Fire District would notify the City of El Segundo Water Division, in writing, of any maintenance requirements as soon as possible after such inspections and at any other time the Fire District becomes aware of maintenance or repair requirements. The Fire District would maintain liaison with the City's Water Division for water needs during emergencies and routine functions.

Additional District Services

See Appendix D for additional details regarding services provided by the Fire District.

VII. TRANSITION FROM CITY TO DISTRICT

City Personnel

The California Health and Safety Code (Section 13861) and the California Government Code (Sections 53292 and 55632) provide the legal authority for the Fire District to furnish services to the City and to blanket in or appoint City Fire Department personnel to Fire District status. Ultimately, the blanketing in of personnel is subject to joint agreement between the City Council and the Board of Supervisors, the details of which would be specified in an agreement for services.

Firefighting personnel with less than six months' service with the City at the time of transfer to the Fire District, as well as trainees, reserves, auxiliaries, cadets, and fire fighter apprentices, could not be brought in as Fire District employees. Positions and salaries of all personnel blanketed in to the Fire District would be specified in the agreement for services between the City and the Fire District. There would be no reduction in salaries of City fire fighters blanketed in as Fire District fire fighter series employees. Appointment of non-uniformed civilian or non-medically qualified fire fighters for non-safety positions is subject to Fire District needs and negotiation and would require a probationary term for any of these employees.

All personnel would be subject to a medical examination, drug screening, and an appropriate personnel review prior to acceptance as Fire District employees. Those not qualifying would remain the obligation of the City.

Personnel costs associated with annexation of the City to the Fire District including transfer of any sick and/or vacation time as discussed below, would be defined during the negotiation process.

Benefit Time

All employees blanketed into the Fire District would receive benefits now provided to Fire District personnel. All time spent in rank as City/Fire District employees would be considered for purposes of determining benefit accrual. Some of the prevailing benefits and conditions are vacation time, holidays, sick leave, retirement plan, and group insurance.

So that no employee is transferred to the Fire District without any available benefit time, the City would be required to transfer to the Fire District for each employee, to the extent the employee is entitled to such benefit time in City employment, a maximum of 20 vacation days, or 10 shifts, whichever is applicable, and 12 sick days, or 6 shifts, whichever is applicable. City would reimburse the Fire District for transferred benefit time at City salary rates. All remaining benefit time, such as vacation days, holidays, sick leave, etc., accrued prior to the employee's transfer to the Fire District would remain as obligations of the City. All City employees would be subject to the Hospital Insurance Tax and any other applicable federal regulations.

CalPERS/LACERA Retirement

A sworn City employee transferring to the Fire District would become a LACERA member on the first day of the month following the transfer of service to the Fire District. CalPERS and LACERA retirement systems are reciprocal. A transferring City employee would leave his or her retirement contributions on deposit with CalPERS and establish reciprocity. The member's LACERA contribution rate would be based on his or her age upon entering the earliest reciprocal system.

At the time of retirement, a reciprocal member would receive retirement benefits from both agencies based on the benefits of reciprocity, such as adding service credit under each system to determine eligibility to retire and using the highest earnings under either system to calculate benefits from both. Service with CalPERS or other reciprocal system is not used to determine the amount Los Angeles County contributes towards the members' retiree health insurance premiums.

Probation

Any City employee on probation on the commencement date of service by the Fire District would remain on probation until the Los Angeles County probation requirement for the respective rank is met.

Promoted Positions

Current policy of the Fire District is to accept only as many officers and other promoted personnel as there are positions created within the Fire District as a result of the City's annexing to the Fire District. The City would be required to designate the following number of promoted positions and the remaining firefighting members would be blanketed in as fire fighters:

9 Captains
10 Fire Fighter Specialists / Engineers

All personnel designated for promoted positions must be duly qualified to hold those positions.

Seniority

The annexation of the City to the Fire District would create 37 additional Fire District sworn positions; therefore, 37 uniformed personnel with the highest City Fire Department seniority would receive seniority rights based on service time with the City Fire Department. The remaining transferring employees would be assigned a seniority date consistent with the effective date of transfer and placed on the Fire District's seniority list in order of their relative service time with the City Fire Department. As those transferring uniformed employees with full seniority status leave Fire District service, the other

transferring uniformed employees would be assimilated into full seniority status based on their total time in service as uniformed City/Fire District employees.

Employees would be eligible for promotional examinations within the Fire District without regard to the normal six-month period applicable to new employees. All time spent in rank as City/Fire District employees would be considered for purposes of determining eligibility for promotional examination.

City Equipment

The City would transfer to the Fire District its interest, right, and title, which shall be free and clear, in specified pieces of vehicular equipment which would be necessary for the operation within the City by the Fire District. Major fire equipment or other equipment essential to the operation of the vehicles or stations would also be transferred. All vehicles and major equipment transferred would be specified in an agreement for services negotiated by the City and the Fire District. Expendable equipment, tools, fixtures, furnishings, supplies, and all items incidental to the operation of the Fire Department would also be transferred but not specified. This includes all items currently in possession or assigned to the City Fire Department unless specifically excluded.

The method by which any vehicles leased by the City would be transferred would be addressed in an agreement for services. An agreement for services would also specify the disposition of the equipment and vehicles transferred in the event the agreement is terminated.

City Fire Department Facilities

If the City were to annex to the Fire District, the two existing City fire stations would be occupied by the Fire District. The Fire District would lease the City fire stations for \$1 per year, per facility. For the first five years, fire station maintenance and minor repairs would be the responsibility of the Fire District to the extent of \$25,000 per station for the first year, and would increase by 5% each year until the sixth year. All repairs in excess of the Fire District's annual share would remain the responsibility of the City. Beginning the sixth year, all fire station minor repairs and maintenance would be the responsibility of the Fire District, and major repairs would be the responsibility of the City.

Landscape Maintenance

All routine maintenance of the landscaping at City Fire Stations would be performed by Fire District fire station personnel.

Fuel Tanks

The Fire District would maintain and utilize the above-ground fuel pump located at Fire Station 2. Costs to refuel Fire Department vehicles are included in the overhead component of the proposed annual fee. The City would retain all responsibility for previously removed and existing underground fuel tanks, fuel pumps, piping, etc., located

at the City fire stations occupied by the Fire District, including but not limited to any leaks, soil contamination and/or necessary remediation as a result thereof.

Site Assessments

Prior to the commencement of services by the Fire District, the City would be required to have performed an Electromagnetic Field Survey, a Phase I Site Assessment and Building Asbestos Survey, and a Phase II Site Assessment, if subsequently required, for the two proposed Fire District-staffed City fire stations. The site assessments would be conducted by a Cal-OSHA registered environmental assessor who would determine if asbestos, fuel, lead paint, or other environmental contaminants or hazards are present.

All site assessment reports would be reviewed by the Fire District and its environmental services consultants to determine if pertinent standards have been met or if further mitigation measures are required. The City would be required to mitigate and abate all environmental hazards and provide evidence to the Fire District that all recommended measures have been completed and that all applicable laws and requirements have been complied with. Any residual contaminations discovered any time after Fire District occupancy would be the responsibility of the City to abate.

All costs relating to Phase I and II site assessments and hazard abatement/mitigation measures would be borne by the City.

Withdrawal from the Fire District

An annexation agreement entered into by the City and the Fire District would be for a minimum term of ten (10) years. Should the agreement be terminated by either party subsequent to the initial term, the distribution of assets would be determined as defined in the agreement.

The Fire District would not be obligated to return to the City any item such as apparatus, vehicles, furnishings, equipment, tools, or other personal property for which a monetary or in-kind credit was given to the City.

VII. SUMMARY

Annexation of the City of El Segundo to the Fire District would result in the City becoming an integral part of an organization that provides quality service to 58 cities and the unincorporated areas of Los Angeles County through a regional fire protection system. Under this regional concept, fire stations are strategically located throughout the service area, ensuring the most efficient use of resources for response to alarms.

The existing City fire stations would be occupied by the Fire District. Daily, on-duty staffing would total 12 in the City.

A total of 72 daily, on-duty staff, located within five (5) miles of the City's boundaries, would also be immediately available for fire, hazardous materials, and medical emergencies within the City.

Participation in the Fire District offers a means for the City to provide and maintain a very high level of emergency services. It also affords the Fire District enhanced paramedic and truck coverage to the unincorporated Del Aire community and may improve engine company response times. Had the City been a part of the Fire District for the entire fiscal year, the estimated 2010-11 Annual Fee would have been \$10.1 million.

The initial agreement term of any service agreement would be a minimum of ten (10) years.

APPENDIX A

GLOSSARY

ALS	Advanced Life Support including emergency care by a certified paramedic (EMT-P)
ASSESSMENT ENGINES	The staffing on a Paramedic Assessment Engine includes one fire fighter paramedic. In addition to the care that EMTs provide, an assessment engine can provide advanced EMS care such as: heart monitoring and interpretation of cardiac rhythms; manual defibrillation and synchronized cardioversion; IV therapy; and advanced pharmacology drug calculations and administration. A paramedic squad is dispatched simultaneously with an assessment engine to assist with patient care and follow up at a receiving hospital, if necessary.
BLS	Basic Life Support including emergency care provided by an Emergency Medical Technician (EMT-1)
BOARD OF SUPERVISORS	The Los Angeles County Board of Supervisors, Board of Directors of the Consolidated Fire Protection District of Los Angeles County.
CalPERS	California Public Employees Retirement System
CITY	The City of El Segundo
CITY COUNCIL	The City Council of the City of El Segundo
FIRE DISTRICT	The Consolidated Fire Protection District of Los Angeles County, also commonly referred to as the Los Angeles County Fire Department
EMS	Emergency Medical Services
EMT-1	Emergency Medical Technician 1 – personnel certified to perform basic life support and first aid.
EMT-D	Emergency Medical Technician D – personnel certified to perform basic life support, first aid, and to operate an automatic defibrillator. Currently, all engine and truck companies carry automatic external defibrillators and their personnel are certified at the Emergency Medical Technician-Defibrillator (EMT-D) level.

LACERA	Los Angeles County Employees Retirement Association
LIGHT FORCE	A Light Force is comprised of a pumper engine and a ladder truck, staffed with a total of six uniformed personnel, which respond together as a unit.
PARAMEDIC ENGINES	The staffing on Paramedic Engines includes two fire fighter paramedics and, in addition to the care that EMTs and assessment engines can provide, can calculate and administer controlled drugs. Paramedic engines also maintain a disaster cache with medical inventory for chemical and biological acts of terrorism. Paramedic engines perform patient follow-up, if necessary, to a receiving hospital. A paramedic squad is not dispatched with a paramedic engine.
QUINT	A fire service apparatus that serves the dual purpose of a truck and also functioning as a pumper, carrying a water tank.
TRUCK	A fire service apparatus designed with ladder capabilities and rescue tools such as the “jaws of life.”
WILDLAND URBAN INTERFACE	Area where development and wildland fuels meet at a well defined boundary.

APPENDIX B

DESCRIPTION OF CONSOLIDATED FIRE PROTECTION DISTRICT OF LOS ANGELES COUNTY

The Consolidated Fire Protection District of Los Angeles County was established in 1949 and is a “special district” under California law. Pursuant to California Government Code Section 55632, the Board of Supervisors of Los Angeles County, as the governing body of the District, may contract with any other neighboring city, county or fire protection district for the furnishing of fire protection to such other agency.

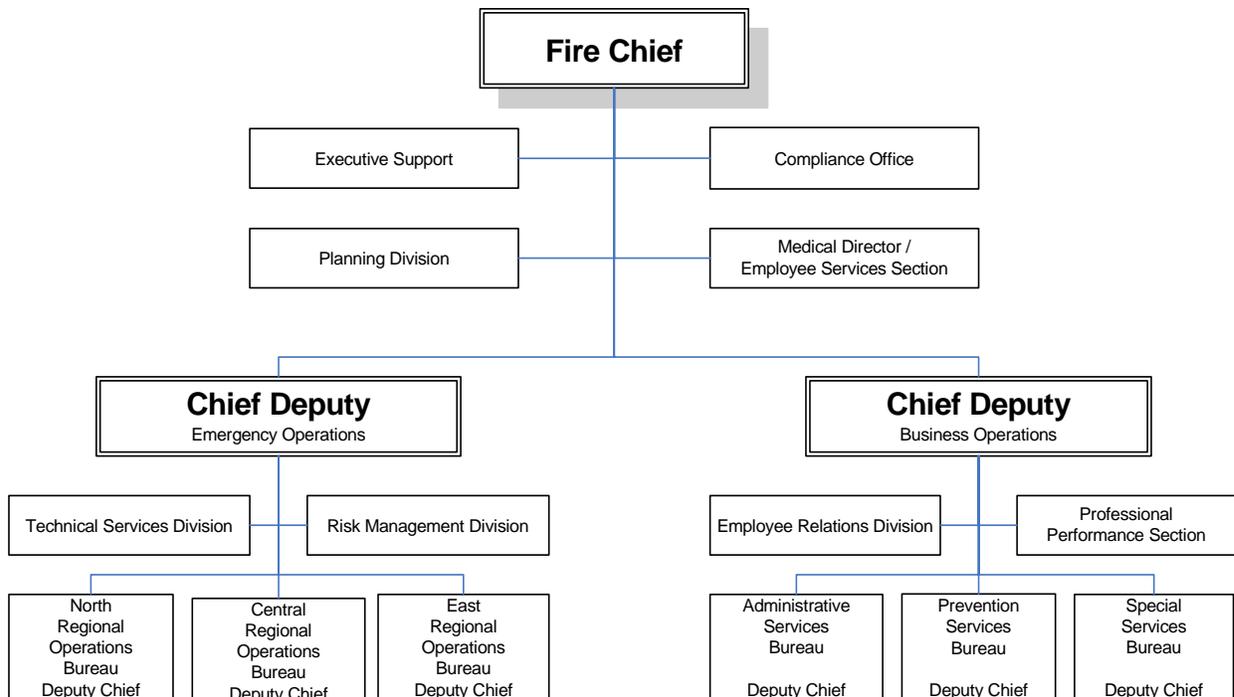
Population and Resources

The Fire District serves approximately 4.14 million people in 58 cities and all of the unincorporated areas of Los Angeles County. The Fire District is a nationally recognized fire department that provides a variety of high-quality emergency and safety-related services.

The Fire District operates 169 fire stations with 163 staffed engine companies; 32 ladder truck companies, which include 19 quints that have both pumper and ladder truck features; 5 light forces, which are comprised of both an engine and truck company that respond in tandem; 4 hazardous materials response squads; 2 urban search and rescue task forces; 3 staffed paramedic air squads (with the capability of staffing an additional 7 air squads); and 67 paramedic rescue squads. In addition, numerous support services and special pieces of equipment are utilized.

Organizational Structure

The Fire District’s organizational structure is as follows:



For efficient management, the Fire District is divided into six functional bureaus, each commanded by a Deputy Chief:

- Central, East, and North Regional Operations Bureaus

The firefighting, hazardous materials emergency response, and emergency medical forces of the Fire District are assigned into these three regional Operations Bureaus. These forces are divided into nine field divisions, each under the command of an Assistant Fire Chief. Each field division is composed of two to three battalions.

Each battalion is supervised 24 hours per day by a Battalion Chief. Six to twelve fire stations make up a battalion. The Battalion Chief provides overall supervision and administrative control of the stations and is the first line of management responsible for dealing with union-represented employees.

An on-duty Fire Captain is assigned to each engine and truck company. The Fire Captain supervises the station and is responsible for the fire prevention and suppression, emergency medical, and other emergency and routine services that are provided within the station's jurisdictional area.

The City of El Segundo would be included in the Central Regional Operations Bureau. The Deputy Fire Chief in command of the Central Regional Operations Bureau is located at Fire Station 171 in the City of Inglewood. The local Assistant Fire Chief is located at Fire Station 164 in the City of Hawthorne.

- Prevention Services Bureau

Comprised of the Prevention, Health/Hazardous Materials, and Forestry Divisions.

- Special Services Bureau

Comprised of the Command and Control, Fire Fleet Services, Construction and Maintenance, and Information Management Divisions.

- Administrative Services Bureau

Comprised of the Human Resources, Financial Management, Organizational Development, and Materials Management Divisions.

APPENDIX C

ADDITIONAL DISTRICT SERVICES

Training

The Fire District operates four regional training centers. A newly hired Fire District employee is given 17 weeks of intense training at the Fire District's training centers. Our training system is designed to ensure that only highly trained firefighting personnel are available for all emergency and non-emergency duties. In addition to basic firefighting skills, the recruit fire fighter is trained for medical emergencies and is certified as an EMT-1 and EMT-D. For one year after graduation, the employee is on probation and is rated monthly on training progress. The probationary fire fighter receives daily drills and must pass a final examination before being approved for permanent employment.

Ongoing training for all personnel is accomplished by mandatory, daily, two-hour drills. Personnel are continually introduced to new or improved emergency and non-emergency procedures.

City firefighting personnel assimilated into the Fire District, if not already certified, would receive EMT-1 and EMT-D training and certification, and Class "B" commercial driver's training and licensing as required by the Department of Motor Vehicles. Those personnel would also receive various other orientations and training for their specific positions in the Fire District.

Technical Expertise

The District is a progressive leader in the fire service. It is comprised of many individuals and groups with specialized skills and equipment who provide a high degree of efficiency and cost-effectiveness for both routine and emergency functions. Although District urban search and rescue, hazardous materials squads and helicopter operations receive much publicity, the District's scope of expertise and specialization is wide and varied. A few examples follow:

- Arson investigators are full-time professionals.
- Specially trained members of the Joint Regional Intelligence Center (JRIC) Terrorism Early Warning Group (TEW) which is comprised of personnel from other agencies such as the Sheriff's Department, L. A. City Fire Department, L. A. City Police Department, Department of Health Services, FBI, the Rand Corp., and others.
- Six OES/FEMA certified urban search and rescue dogs and one ATF certified arson dog.
- Swift water rescue teams.

- Fire prevention staff are specialized and develop in-depth knowledge in particular areas. These areas include:

Schools and Institutions – Conducts inspections of schools and institutional type buildings.

Area Offices – Inspections include new construction, tenant improvement, large occupancies, public assemblies, some of the smaller projects and tenant improvement plan checks.

Petroleum and Chemical Unit – Conducts inspections of refineries, large chemical plants, etc.

Arson/Fire Investigation Unit – Conducts arson investigations and cause determination investigations.

Engineering/Plan Check Section – Reviews all new construction/large tenant improvement plans for Fire Code requirements.

Health/Hazardous Materials Division – Handles hazardous materials disclosure.

- A full-time, professionally equipped video unit produces quality and effective audio and visual training materials.
- Special committees provide procedures and training for railroad incidents, truck operations, wildland pre-attack, fire prevention and other specialized areas.
- Experienced administrative paramedics or the District's Emergency Physician/Medical Director coordinate multi-casualty medical procedures.
- A full-time, licensed breathing apparatus technician and experienced, trained assistants repair and maintain breathing apparatus.
- Registered nurse/professional educators coordinate EMT training.
- The Information Management Division, with approximately 49 skilled technicians, provides computer support to the field, administration, and the Command and Control Division (dispatching).
- The District's 53 fire shop and field mechanics maintain the District's apparatus for maximum use and efficiency.
- A state-of-the-art, computerized Command and Control Center dispatches and

manages the closest available resources on an incident. All first responder units are equipped with an automatic vehicle locator device (AVL) that sends real time data reflecting the location of each unit, unit type, and current rate of travel. Dispatching and command staff see exactly where resources are at any time so that units can be moved or repositioned, if necessary, to optimize the use of emergency first responders based upon their actual location.

Following are examples of the District's specialized emergency apparatus and units:

Urban Search and Rescue (USAR) Task Forces – Comprised of a USAR Squad and a USAR Engine, these two units combine to form a USAR Task Force that are specially trained to respond to technical rescues, collapsed structures, trench rescues, confined space rescues, swift water rescues, cliff rescues, major vehicle accidents with entrapment, and structure fires.

Hazardous Materials Emergency Response Task Forces – Comprised of a Hazardous Materials Squad and Engine, these two units are staffed with firefighters who are specially trained to provide immediate response to hazardous chemical emergencies and collapse incidents and provide additional personnel for major emergencies.

Water Tenders – Provide water if hydrants fail.

Metropolitan Incident Resource Vehicle (MIRV) – A vehicle designed to convey supplies and equipment to support a multi-casualty mass decontamination operation.

Tractors – Transport bulldozers and search and rescue trailers to incident sites.

Rehabilitation and Food Trucks – Assist fire fighters working on incidents for extended times.

Bulldozers – Dike off hazardous materials flows or flood waters, assist in rescue efforts, fire overhaul, and wildland firefighting.

Light Units – Provide lighting and electricity for effective nighttime operations.

Brush Patrol Trucks – Provide jurisdiction patrolling and immediate extinguishment of small fires in the urban interface areas.

Foam Units – Provide special types of foam application for chemical and petroleum fires. These are separate from foam units carried on engine companies.

Mobile Air Units – Provide on-scene refill of breathing apparatus to enable continuous firefighting operations.

Mobile Command and Communication Centers – Allow on-site communication and

coordination of resources at major incidents such as floods, earthquakes, explosions, large industrial or life loss incidents.

Helicopters – Provide paramedic treatment and transport in life-threatening situations as well as fire suppression water-dropping capabilities and air reconnaissance for major disasters. The District has 9 helicopters which includes 3 Firehawks with a water capacity of 1,000 gallons, and 6 Bell 412's.

Emergency Support Teams (ESTs) – Strategically located two-person units provide first-alarm firefighting support to specific areas in the District to augment firefighting staffing.

Deluge Units – Provide very large water streams for effective application and knockdown of large industrial fires.

While the resources listed above are representative of the specialized capabilities of the District, application of these specialized resources in addition to the economy of scale the District enjoys leads to the high quality and wide variety of service the District offers the City.